## MULTI-LEVEL INTERVENTIONS TO ADDRESS DISPROPORTIONALITY

Celeste M. Malone, PhD, MS Workshop for NeMTSS Virtual Summit August 11, 2020

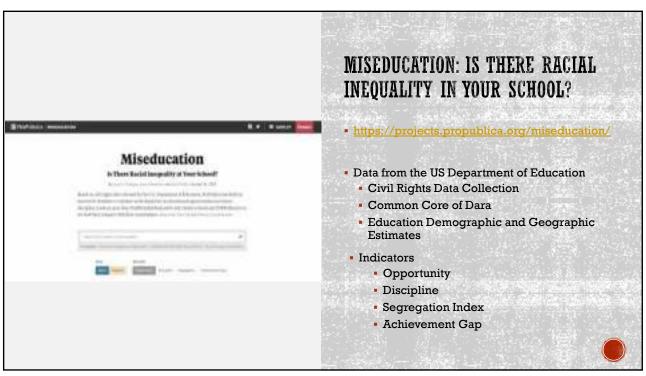


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## LEARNING OBJECTIVES

- At the conclusion of this workshop, participants will be able to
  - Describe a multidimensional view of bias and conceptual model of disproportionality
  - Identify strategies to address implicit bias at both individual and systems levels
  - Describe school-wide interventions to address disproportionality in school discipline





| Nonwhite Students   | 33% |
|---|-----|
| Students Who Get Free/Reduced Price Lunch   | 44% |
| High School Graduation Rate   | 89% |
| Opportunity (White students are this likely to be in an AP class compared with Black students)                  | 1.5 |
| <b>Discipline</b> (Black students are this number of times likely to be suspended compared with White students) | 5.3 |

### **NEBRASKA DATA**

Retrieved from ProPublica database



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Retrieved from ProPublica database

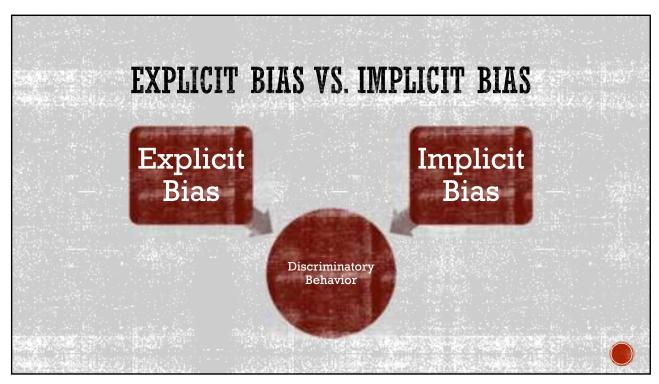


|  | Omaha Public<br>Schools | Lincoln Public<br>Schools |
|--|-------------------------|---------------------------|
| Nonwhite Students  | 71%                     | 33%                       |
| Students Who Get Free/Reduced Price Lunch  | 74%                     | 83%                       |
| High School Graduation Rate  | 79%                     | 42%                       |
| Opportunity (White students are this likely to be in an AP class compared with Black students)           | 2.9x                    | 2.2x                      |
| Discipline (Black students are this number of times likely to be suspended compared with White students) | 3.2x                    | 3.6x                      |
| Segregation Index (Segregation between Black and White students)   | Medium                  | Medium                    |
| Achievement Gap (Black students are this many grades behind White students academically)                 | 2.7                     | 2.3                       |

### NEBRASKA DATA

Retrieved from ProPublica Database

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# IMPLICIT BIAS AND DISCIPLINARY DECISIONS

- Frequency of discipline referrals
  - Racial/ethnic minoritized students more likely to be disciplined for subjective behavior infractions (e.g., disruptive behavior, disrespect, defiance)
- Appraisals of student behavior
  - Facial expressions of Black individuals more likely to be interpreted as angry
  - Black boys perceived as more hostile
- Severity of discipline
  - Compared to White students, Black students more likely to be labeled troublemakers
    - Predicts harsher discipline after second infraction, more days of detention, and increased likelihood of future suspension

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## CONDITIONS THAT ENCOURAGE BIASED RESPONDING

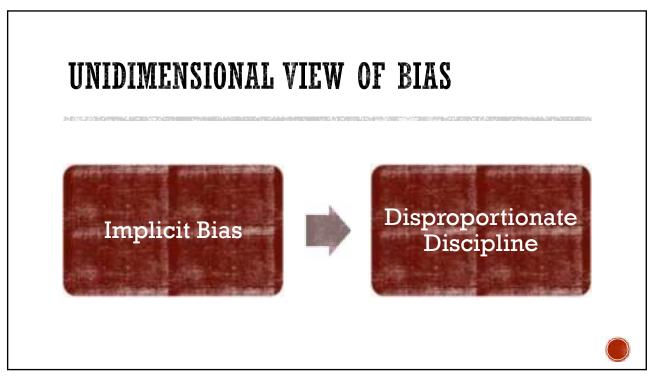
Time constraints

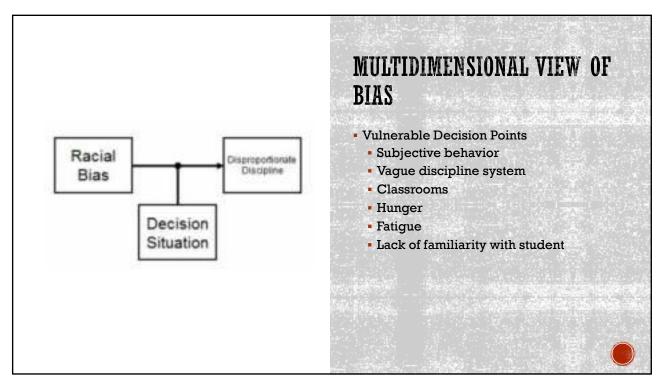
**Ambiguity** 

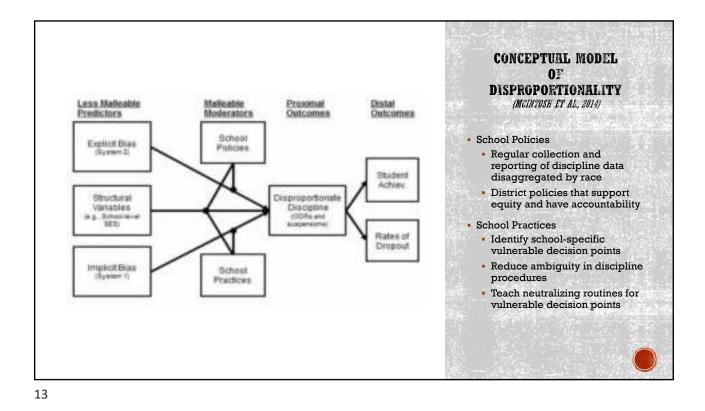
Cognitive overload/ "busyness"

Lack of attention to the task









#### MULTICOMPONENT APPROACH TO REDUCING DISPROPORTIONALITY

(MCINTOSH, GIRVAN, HORNER, & SMOLKOWSKI, 2014)

#### Prevent situations that can lead to disproportionate discipline

- · Effective academic instruction
- · School-wide positive behavior interventions and supports

#### Reduce effects of explicit bias

- · Collection and reporting of discipline data disaggregated by race
- · Policies that support equity and accountability

#### Reduce effects of implicit bias

- Identify school-specific vulnerable decision points
- · Reduce ambiguity in discipline procedures
- Teach neutralizing routines for vulnerable decision points



# PREVENTING SITUATIONS THAT CAN LEAD TO DISPROPORTIONATE DISCIPLINE



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| Instructional Strategy                  | Guiding Questions   |                         |
|---|---|-------------------------|
| Use Explicit Instruction                | <ul> <li>Did I model for the students how to use each step of the task with a practical example?</li> <li>Did I lead students through doing it on their own?</li> </ul>   | or oral a legacity      |
| Build and Prime Background<br>Knowledge | Do I have a basic understanding of my students' cultures and how that might affect their background knowledge, participation, or understanding of new knowledge?     How can I make these concepts more relevant for students?  | ENGAGING INSTRUCTION TO |
| Increase Opportunities to<br>Respond    | Did I teach the expected correct responses to the educational materials before asking my students to respond independently? Did I provide an equitable number of opportunities to respond for all student groups (e.g., students of color, students with disabilities, ELL students)? | INCREASE<br>EQUITY      |
| Provide Performance Feedback            | <ul> <li>Am I providing performance feedback<br/>to students in multiple ways<br/>appropriate to their needs?</li> <li>Did I provide specific and contingent<br/>praise for academic and social<br/>behaviors during instructional time?</li> </ul>                                   |                         |

## CULTURALLY RESPONSIVE AND SUSTAINING TEACHING (SKELTOM, 2012)

the overall

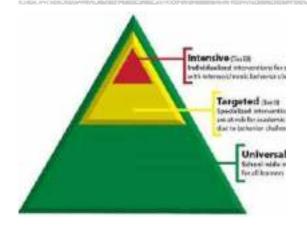
approach used to
deliver instruction,
o use curricular
materials, make
deducational
decisions,
including student
discipline; and
interact with
students & their
families

which teachers see
their students and
their students'
learning

the <u>filter</u> through
which teachers
listen to and
understand how
students express
their needs and
desires

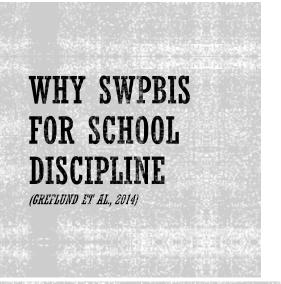
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## SCHOOL-WIDE POSITIVE BEHAVIOR INTERVENTIONS AND SUPPORTS (SWPBIS)



- Define and teach positive schoolwide behavior expectations to all students
- Adults acknowledge and reward appropriate student behavior
  - Reduces likelihood inappropriate behaviors will inadvertently be rewarded
- Collection and use of discipline and implementation data to guide efforts





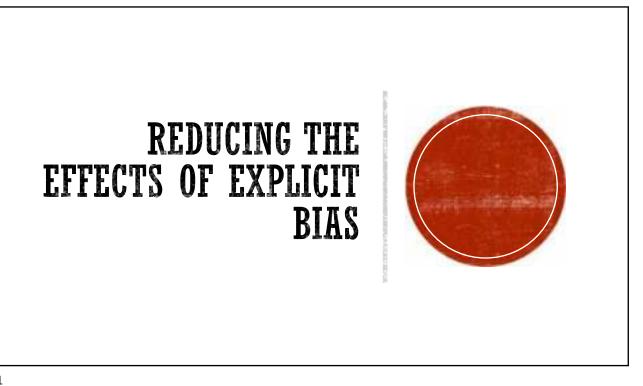
- Proactive, instructional approach may prevent unwanted behavior and exposure to biased responses to unwanted behavior
- Increasing positive student-teacher interactions may enhance relationships to prevent challenges
- More objective referral and discipline procedures may reduce subjectivity and influence of cultural bias
- Professional development may provide teachers with more instructional responses

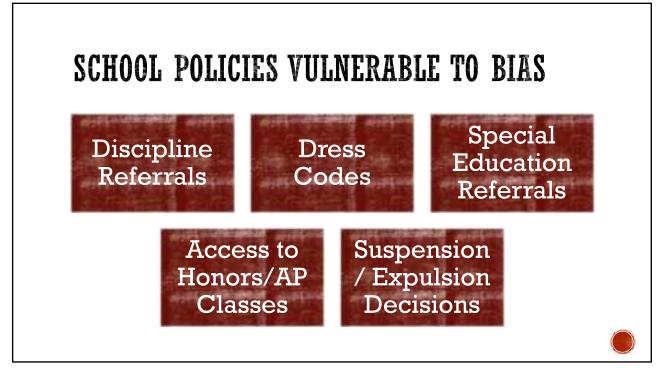
|                | At SCHOOL it looks like | At HOME it<br>looks like | In my NEIGHBORHOOD it looks like |
|----------------|-------------------------|--------------------------|----------------------------------|
| Be Safe        |                         |                          |                                  |
| Be Respectful  |                         |                          |                                  |
| Be Responsible |                         |                          |                                  |

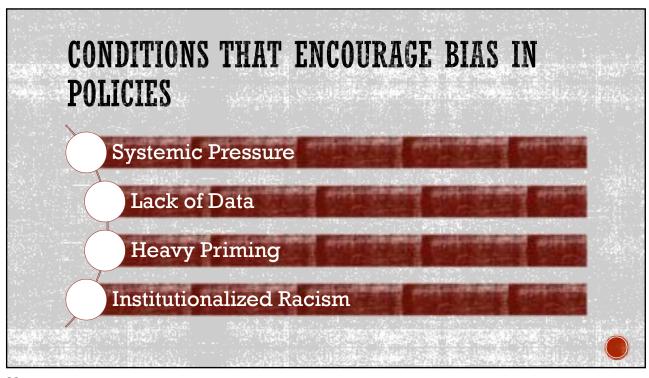
## CULTURALLY RESPONSIVE PBIS

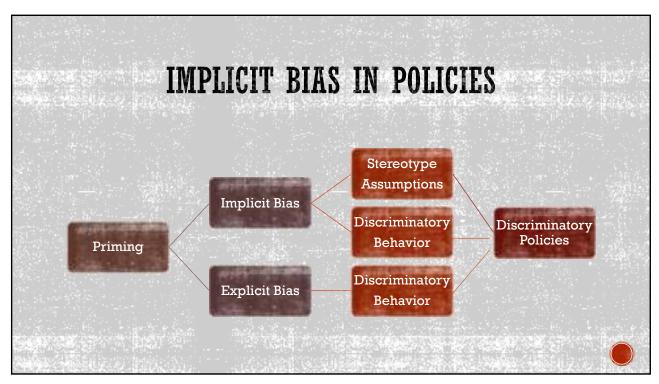
- Develop and revise school-wide systems with active involvement of families, students, and the community
- Use regular student and family surveys to assess acceptability and fit











### ASSESSING DISPARATE IMPACT

- Does the school district have a facially neutral policy or practice that produces an adverse impact on students of a particular race, color, or national origin when compared to other students?
- Can the school district demonstrate that the policy or practice is necessary to meet an important educational goal?
- Are there comparably effective alternative policies or practices that would meet the school district's stated educational goal with less of a discriminatory effect on the disproportionately affected racial group; OR is the identified justification a pretext for discrimination?

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### RECOMMENDATIONS FOR EXAMINING SCHOOL POLICIES

- Examine the application of discipline policies related to students.
- Examine the implementation of student code of conduct and students/parent interpretation.
- Be aware of intentionality and disparate impact
- Identify strategies to effectively engage parents, families, and the community to form partnerships for student achievement, positive outcomes, and a nurturing school climate.

## REDUCING THE EFFECTS OF IMPLICIT BIAS



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# OVERRIDING IMPLICIT BIAS

- Be <u>motivated</u> to control bias
  - Awareness of own biases
  - Concern about the consequences of their bias
- Be <u>aware</u> of the potential for bias
- Take the <u>time</u> to consider individual characteristics and avoid stereotyped evaluations

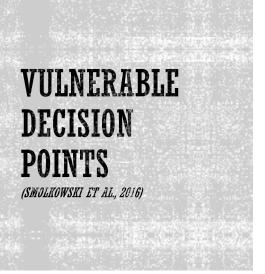
| Strategy                             | Description   |  |
|--------------------------------------|---|--|
| Stereotype<br>Replacement            | Recognizing when one is responding to a situation or person in a stereotypical fashion, and actively substituting the biased response with an unbiased one                                  | MU<br>COI<br>IMI<br>REI<br>INI<br>(DEVI.<br>MCGR |
| Counter-<br>Stereotypic<br>Reasoning | Detecting one's stereotypical responses and visualizing examples of people who are famous or known personally who prove the stereotype to be inaccurate                                     |  |
| Individuation                        | Gathering specific information about a person, so that the particulars of that person replace generic notions based on group membership   |  |
| Perspective<br>Taking                | Adopting the perspective of a member of a stigmatized group. This strategy can be useful in assessing the emotional impact on individuals who are often being stereotyped in negative ways. |  |
| Increased Opportunities for Contact  | Actively seeking out situations that expose us to positive examples of stereotyped groups   |  |

MULTICOMPONENT
IMPLICIT BIAS
REDUCING
INTERVENTION
(DEVINE, ET AL. 2012; GREENWALD,
MCGHEE, & SCHWARTZ, 1998)

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## VULNERABLE DECISION POINTS

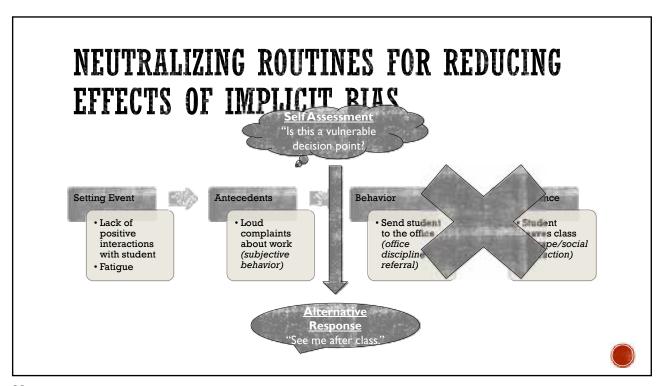


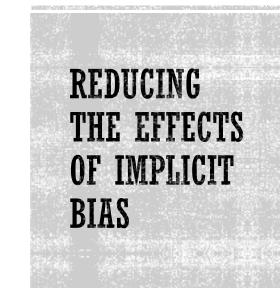


- Contextual events or elements that increase the likelihood of implicit bias affecting discipline decision making
- Two parts
  - Elements of the situation
  - The person's decision state (i.e., internal state)

# VULNERABLE DECISION POINTS FROM NATIONAL OFFICE DISCIPLINE REFERRAL DATA

- Subjective problem behavior AMBIGUITY?
  - Defiance, disrespect, or disruption
  - Major vs. minor
- Non-classroom areas LACK OF CONTACT?
  - Hallways
- Classrooms DEMANDS? RELEVANCE?
- Afternoons FATIGUE?





- Reduce ambiguity in office discipline referral (ODR) definitions and behavior referral process
  - Clear definitions of problem behavior
  - Clear guidelines for staff vs. teacher managed behaviors
- Identify specific <u>vulnerable decision points</u> (VDPs)
  - National Data
  - Local (district or school)
- Teach a <u>neutralizing routine</u>
  - Self-assess presence of VDP
  - Use alternative response

### TWO-STEP NEUTRALIZING ROUTINE

When you see a problem behavior, stop and ask yourself...

- 1. Is this a vulnerable decision point?
  - Situation
  - Decision-state
- 2. If it is a vulnerable decision point, use an agreed upon alternative

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# WHAT MAKES FOR A GOOD NEUTRALIZING ROUTINE?

- If-then statements (now-that)
- Brief
- Clear Steps
- Doable
- Interrupts the chain of events

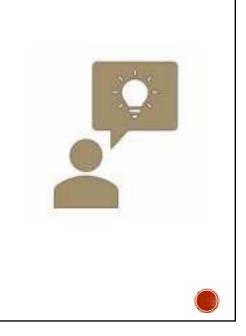
# WHAT MAKES FOR A GOOD ALTERNATIVE RESPONSE?

- Delay
  - "See me after class."
- Pause
  - Think it through before sending to the office
- Use least exclusionary choice
- Speak with student
  - State your confidence in them
  - Ask about their needs privately

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### IF THIS IS A VULNERABLE DECISION POINT...

- Delay responses to student behavior
- Speak privately to the student
- Take a few deep breaths
- Reframe the situation





#### SAMPLE NEUTRALIZING ROUTINE

- TRY
  - Take a deep breath
  - Reflect on your emotions
  - Youth's best interest
    - "Let's TRY that again."
    - · "Let's TRY it a different way."
    - · "Let's TRY how we do it at school."

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(ALTON SCHOOL DISTRICT, ALTON, IL)

- Tell me what happened.
- What you were thinking at the time?
- What do you think about it now?
- Who did this affect?
- What do you need to do about it?
- How can we make sure this doesn't happen again?
- What I can do to help you?

FIVE-POINT
INTERVENTION
APPROACH TO
ENHANCE EQUITY IN
SCHOOL DISCIPLINE

- Use engaging <u>academic instruction</u> to reduce the support gap (achievement gap)
- Implement a <u>behavior framework</u> that is preventive, multi-tiered, and culturally responsive
- Collect, use, and report <u>disaggregated</u> discipline data
- Develop <u>policies</u> with accountability for disciplinary equity
- Teach <u>neutralizing routines</u> for vulnerable decision points

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#### RESOURCES

- Teaching Tolerance
- Center for Positive Behavior Interventions and Supports
  - PBIS Cultural Responsiveness Field Guide: Resources for Trainers and Coaches
  - Pyramid Equity Project: Defining Disproportionate Discipline— Understanding Common Measures
  - Restorative Ouestions

- Breaking the Prejudice Habit
- National Association of School Psychologists
  - Implicit Bias: A Foundation for School Psychologists
  - Understanding Race and Privilege
  - Social Justice Lesson Plans
  - Intersectionality and School Psychology: Implications for Practice



#### Celeste M. Malone, PhD, MS

Associate Professor of School Psychology, Howard University

celeste.malone@howard.edu | @cmonique1023

